



## Safe Harbour

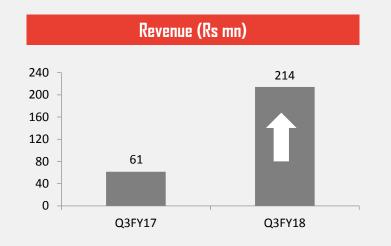


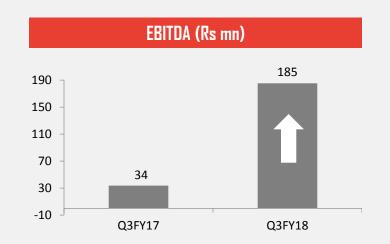
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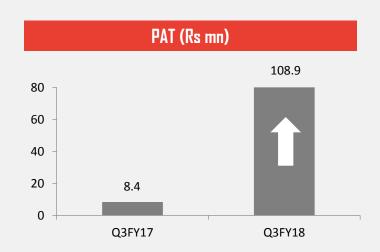


# Q3FY18 Standalone Operating & Financial Highlights









#### **Operational Highlights**

- Continued Focus on providing strategic support to associates and subsidiaries for value enhancement
- Continued focus on portfolio expansion through secondary market acquisition
- Cautious and calibrated approach for bidding on HAM projects
- Interest reset and refinancing continues to be prime focus. Interest reset in GAEPL by 180bps, in KEPL by 190bps and refinancing with reduction of 268bps in SJEPL will yield substantial financial benefits and enhance project profitability.
- Passenger Car Unit (PCU) growth in Q3FY18 was 7.2% YoY (7.2% YoY in 9M'18) with MTPL registering highest growth of 46% (10% YoY in 9M'18) followed by KEPL at 30% (27% YoY in 9M'18).



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# Building scale

- Incorporated in 2006, BRNL is one of India's leading Roads and Highways BOT
  Company
- Managing over INR 67 Bn of road assets aggregating 2,095 lane kms
- Diversified operational projects with long residual life
- Professionally managed company governed by experienced Board of Directors
- Focussed on maximizing potential of existing assets
- Organic and inorganic growth enhancing shareholders' value



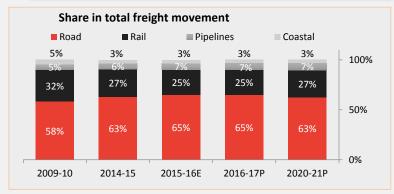


# In a growing economy with strong infrastructure impetus...



- India has world's 2<sup>nd</sup> largest road network aggregating ~5.2 million km of roads carrying about 86% of country's passenger traffic and close to 65% of freight traffic.
- The Union Cabinet recently approved mega US\$ 106.7 bn (Rs 7 lakh crore) project to develop 83,677 km highways in 5 years which includes the Bharatmala project of around 35,000 km with an investment of US\$ 82.5 bn (Rs 5.35 lakh crore).
- Government focus on reviving infrastructure growth through introduction of HAM and TOT augurs well for the sector.

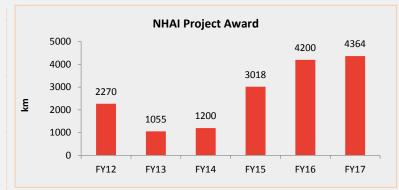
#### **Increasing Freight Movement**



Source: CRISIL Research; E: Estimates P: Projected

- Capacity constraints of the railways has led to the share of roads in the primary freight pie increasing from an ~58% (in BTKM) in 2009-10 to ~65% in 2015-16
- Road freight traffic expected to grow at 7-9% CAGR, to 2,450 BTKM by FY21E

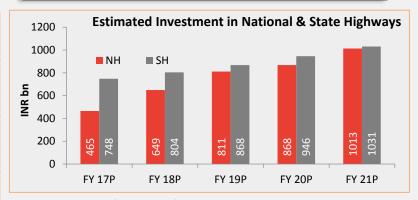
#### Pick up in Project Award



Source: http://www.nhai.org/projectawarded201617.asp

- Order placements growing at ~12% CAGR during 2012-2017 to 4,364km in FY17 from 2,270km in FY12
- HAM (56%) dominated project awards in FY17 followed by EPC (35%) and BOT (10%)

#### Focus on National Highway Development



Source: CRISIL Research; P: Projected

• Investments in National Highways expected to increase to INR 3.8 trillion during FY17-21 and that in state roads expected to increase to INR 4.4 trillion during the same period

Note: 1 USD = Rs 64.86



# ...with significant focus on Roads



The Union Cabinet recently cleared US\$ 106.7 bn (Rs 7 lakh crore) project to develop 83,677 km highways in 5 years which includes the Bharatmala project thus providing much needed booster dose to the Road Industry. The Union Budget 2018 has allocated US\$ 20.0 bn (Rs 1.3 lakh crore) for expenditure on roads & bridges with Ministry of Roads and highways targeting to complete highways exceeding 9,000 km in FY18.



#### BharatMala Pariyojana

- Funding: US\$ 32.2 bn (Rs 2.09 lakh cr) from Market, US\$ 16.3 bn (Rs 1.06 lakh cr) from Private Investments and US\$ 33.8 bn (Rs 2.19 lakh cr) from CRF/ToT/Toll.
- Asset Monetization: Government plans to raise US\$ 5.2 bn (Rs 34,000 cr) through monetisation of 82 operating highways under ToT. NHAI has tendered out 9 NH stretches of 680.64 km with potential monetization of US\$ 1.0 bn (Rs 6,258 cr).

#### Rural roads-PMGSY

- investment of US\$ 13.6 bn (Rs. 88,185 cr) envisaged under the PMGSY, by central and state government, to construct 1,09,302 km of rural roads over next 3 years.
- In addition, roads projects worth US\$ 1.8 bn (Rs 11,725 cr) for 5,411 km of upgradation and new roads in 44 LWE districts to be completed by 2019-20.
- Allocation under PMGSY to the tune of US\$ 2.9 bn (Rs 19,000 cr) made in Union Budget 2018.



# Industry Growth Drivers





**Burgeoning Freight Volume** 

 Movement of freight by roads is growing at a rapid rate thus creating the need for adequate road network to cater to the increased traffic and movement of goods.



E-Commerce

• E-commerce industry expected to grow at an estimated 40-44% CAGR during 2014-15 to 2017-18 and become major growth driver for road freight.



**PPP** model Reforms

 Government's push to revive PPP model through introduction of innovative models like Hybrid Annuity Mode (HAM) and Toll-Operate-Transfer (TOT), liberalization of FDI norms and promoting of new funding avenues like Infrastructure Investment Trusts (InvIT) augurs well for the sector.



Make in India & FDI Reforms • 'Make in India' initiatives, steps taken for ease of doing business and FDI reforms is expected to benefit roads sector in terms of higher traffic movement.



Pick up in vehicle Sales

 Vehicles sales expected to remain buoyant driven by GST implementation and reviving economy thus creating need for major infrastructure investment.



Government's Road Construction Push

• Cabinet's recent approval of Rs7 trillion road construction plan to develop 83,677 km highways in 5 years is likely to be a huge boost for the road construction industry.

# **About SREI**

#### **Our Corporate Promoter**

• India's leading holistic infrastructure institution engaged in the sector for about three decades.

• Actively involved in infrastructure project finance, advisory and development, infrastructure equipment finance, venture capital, capital market, insurance broking, SEZ and industrial parks.

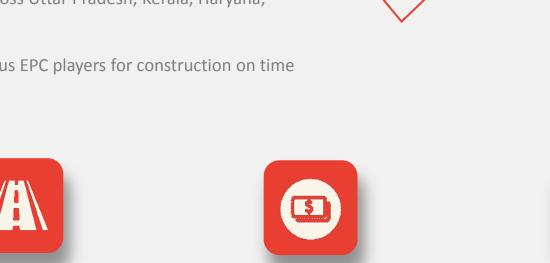
- SREI provides customized financing to infrastructure projects and their sponsor companies.
- Total Asset under Management (AUM) of over US\$ 5.8 bn (Rs 37,683 cr) in FY17.
- Financing infrastructure equipment and infra projects, viz, road, power, irrigation, airport, water and others.



# BRNL - A Snapshot

#### One of India's leading Roads & Highways BOT company

- Focused on identification, bidding or acquiring, development, implementation, operation and maintenance of roads and highways projects.
- Geographically diversified portfolio spread across Uttar Pradesh, Kerala, Haryana, Madhya Pradesh, Maharashtra and Odisha.
- Partnerships with experienced quality conscious EPC players for construction on time and within cost.





US\$ 1 bn (INR 67 bn) of **AUM** 



2,095# Lane kms





US\$ 0.1 bn (INR 4.5Bn) FY17 **Toll Revenue** 



# BRNL - A Leading Roads & Highways BOT company



#### **Areas of Operations**



#### **Project Identification**

Locating right projects for bidding or acquiring



Project Management

Management and supervision of projects during entire lifecycle



#### **Project Financing**

Debt Syndication, Valuations & Financial Modelling



Tolling Operations and Management

Operation & maintenance of tolling operations



#### Project Design & Development

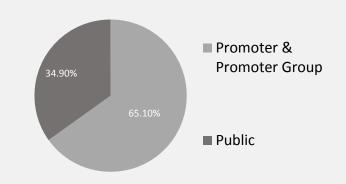
Design & Development for Highways and structural design works



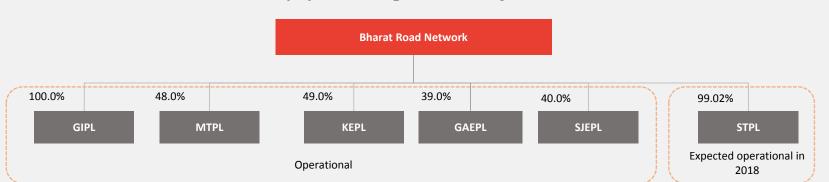
Project Advisory

Concession Management, Claim Management and Project Advisory

#### Shareholding



#### Equity shareholdings in various Project SPVs



	Shares (Mn)	(%)*
Promoter & Promoter Group	54.65	65.10%
Public	29.30	34.90%
TOTAL	83.95	100.00%

<sup>\*</sup>As of December 31,2017; Note: GIPL: Guruvayoor Infrastructure Private Limited; MTPL: Mahakaleshwar Tollways Private Limited; KEPL: Kurukshetra Expressway Private Limited; GAEPL: Ghaziabad Aligarh Expressway Private Limited; SJEPL: Shree Jagannath Expressways Private Limited; STPL: Solapur Tollways Private Limited



# Our Value Proposition





# Key Value drivers



#### **Strong and Experienced Corporate Promoter**

 Corporate Promoter SREI is one of India's leading infrastructure financing institution with about 3 decades of experience in the sector

#### **Experienced and Professional Team**

 Qualified & skilled employee base with strong asset management, execution capabilities and extensive industry experience

#### **End to End Project Management Capabilities**

- Strong project management skills from conceptualization to implementation
- In-house experienced O&M team instrumental in introducing technology across tolling operations



### Strong Operating Asset Portfolio with Long Residual Life

- Managing over INR 67 Bn of road assets aggregating 2,095
  lane kms across 6 states
- 5 out of 6 Assets already operational and the sixth one will be operational in 2018.
- Average residual concession period of appx. 18yrs and 6mths\* (longest life)

#### **Robust Traffic Volume**

 Strong growth of 5.92% in Traffic in FY17 with Annual Toll Revenue of INR 4.5bn

#### **Financial Engineering**

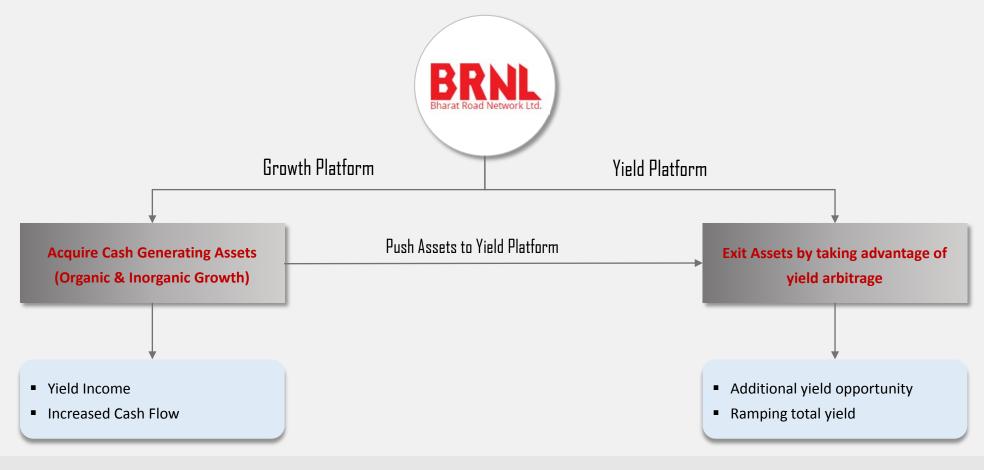
- Dedicated Debt Syndication Team for Optimsing interest cost and tenor elongation
- Strong focus on innovative financing structures such as Bond Issuance

\* As on 31st March 2017



### Road to Success





- BRNL envisioned as a growth generating platform by way of acquisition of cash generating assets.
- There exists arbitrage opportunity whereby assets with decent yield and long residual period can be churned and monetized by pushing them to yield platform to result in a decent upside in total yield.



## Strong Upside Possibilities







# Portfolio Snapshot



	Asset details	SJEPL	GAEPL	GIPL	KEPL	MTPL	STPL	TOTAL
<b>SO</b>	State	Odisha	U.P.	Kerala	Haryana	M.P	Maharashtra	-
tail	NH/SH no.	NH-5	NH-91	NH-47	NH-71	SH-27	NH-9	-
del	BRNL stake	40.00%	39.00%	100.00%	49.00%	48.00%	99.02%	-
Asset details	Other shareholders group	Simplex -34%; Galfar -26%	PNC -35%; Galfar -26%	N.A.	JMC and others - 51%	Varaha -26% Galfar -26%	N.A.	-
7	Lane kms	401	505	260	333	196	400^	2095
on	Appointed date	14-Dec-11	25-Feb-11	22-Sep-06	10-May-11	26-May-09	3-Jun-14	-
ncessi terms	First Provisional COD	12-Jan-17	23-Jun-15	4-Dec-11	24-Aug-13	19-Nov-10	31-May-18*	-
Concession terms	Concession period	26years	24years	21yrs 9mths	28years	25years	25years	-
Co	Residual life (as of Mar 17)	20yrs 8mths	17yrs 11mths	11yrs 2mths	22yrs 1mth	17yrs 2mths	22yrs 2mths	
	Project Cost <sup>#</sup>	18,390	19,275	7,212	10,339	3,304	8,826**	67,346
s r	Sponsors Fund							
cial <sup>)ec′1</sup>	- BRNL	591	1,594	2,260	2,204	1,120	2,942	10,711
financials . As on Dec'17	- SREI	637	1,369	731	-	-	-	2,737
ı <b>t fi</b> ı n)- A	- Partners	1298	3,246	-	2,350	1,488	-	8,382
Project f	Grant	1,774	3,032	-	-	-	-	4,806
Pr (I)	Internal Accrual	-	-	7	-	-	-	7
	Debt o/s	10,404	12,493	4,354	7,147	1,642	2,839	38,879



### SJEPL

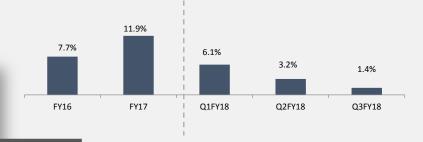


### #1: 6 Laning of Chandikhole Bhubaneswar Section of NH-5

#### **Project Location**



#### ADT Growth (in terms of PCU)



#### **Project Snapshot**

- Located on the NH-5 between Chandikhol and Bhubaneswar
- The end point of the project road at Chandikhol is a major intersection, where NH-200 and NH-5A cross NH-5 through an overpass. NH-200 connects Daiteri mines and then runs towards Raipur, one of the proposed smart cities.

#### **Development activity**

- Expansion of Paradeep port to ramp up the overall cargo handling capacity to 330 mn tonne
- Capacity expansion plan in Kalinga Nagar SEZ, a major steel cluster near Chandikhol
- Revival in Iron ore cargo volume growth at Paradeep port to 8.51 MT vs 2.27 MT a year ago
- Info valley, a JV Integrated IT Park with IL&FS comprising of an IT SEZ with a township of 500 acres land in the western parts of Bhubaneswar
- Bhubaneswar selected for smart city project with a proposal of over USD 708mn

Traffic growth has seen significant improvement over the past 2 years, mainly driven by improvement in mining traffic. With the upcoming smart cities of Bhubaneshwar and Raipur adjacent to the project stretch, traffic growth is expected to be strong going forward.



### **GAEPL**



### #2 : 4/6 Laning of Ghaziabad-Aligarh Section of NH – 91

#### **Project Location**



#### ADT Growth (in terms of PCU)



#### **Project Snapshot**

- The GAEPL is located on the NH-91, connects Ghaziabad to Aligarh in UP
- Ghaziabad is hub of engineering, electronics, and leather and textile goods
- Aligarh is an important business centre of Uttar Pradesh and is most famous for its lock industry,
  brass hardware and sculpture and is a big centre of zinc die casting

#### **Development activity**

- Ghaziabad and Aligarh to be developed as Smart Cities and are also identified under AMRUT
- Under the DMIC Projects, the government is developing an integrated industrial township in
  Greater Noida, which is expected to be set up by the end of 2019
- Delhi-Ghaziabad-Meerut Rapid Rail Transit Corridor project (RRTC) has been cleared by the Board of
  National Capital region, at an estimated cost of USD 3.34 bn

With the project stretch being located close to the Delhi NCR region and large upcoming infrastructure projects in the state, going forward a healthy toll growth is expected

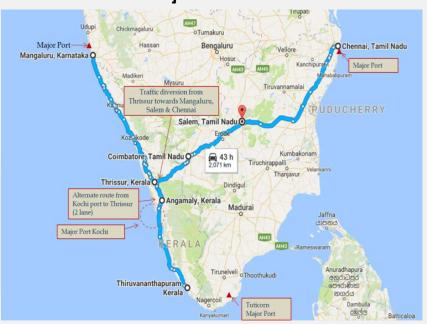


### **GIPL**

### BRNL

### #3: 4 Laning of Thrissur – Angamali, NH47

#### **Project Location**



#### ADT Growth (in terms of PCU)



#### **Project Snapshot**

- GIPL Project Road is a part of NH-47 which originates at Kanyakumari and ends at Salem
- Connects the cities of Kochi, Thrissur and Coimbatore and runs in proximity to the Cochin Refinery
  & Cochin Port

#### **Development activity**

- Export bound traffic originating from key regions like Salem, Coimbatore, Kozhikode etc prefer
  Kochi port as it is nearest for them
- Kochi smart city, focusing on IT/ITES/allied services, is likely to be completed by 2020
- BPCL Kochi refinery is expected to expand its capacity from 9.5 MT to 15.5 MT
- Proposed KINFRA Gem and Jewellery park, Thrissur

Over the last 2 years, project has seen strong pick up in traffic growth. Given the improved industry dynamics this momentum is expected to continue.

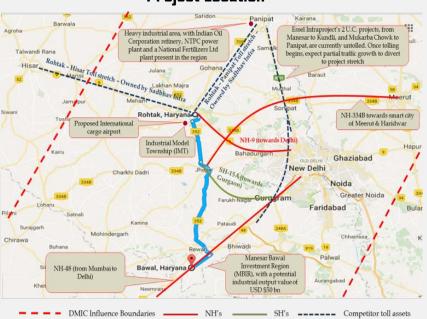


### KEPL



### #4 : 4 Laning of Rohtak-Bawal section of NH-71

#### **Project Location**



#### ADT Growth (in terms of PCU)



#### **Project Snapshot**

• KEPL Project Road is a part of NH-71, which starts at Jalandhar and ends at NH-8 near Bawal. On its way it connects the cities of Moga, Sangrur and Rohtak

#### **Development activity**

- MBIR, one of the investment regions selected in the 1st phase of DMIC, is serviced by the KEPL
  Project road.
- The proposed IMT project (Phase II) in Rohtak, is envisaged to have campuses for large industries, such as Maruti Suzuki,.
- An international cargo airport and aircraft maintenance hub is proposed in Rohtak, Haryana.

Project has seen significant increase in traffic over the last 2 quarters which is expected to improve going forward. With the upcoming DMIC project & Y Trumpet on NH-8 project route and large infrastructure development plans by the state government, traffic growth is expected to improve.



### MTPL



### #5 : 4 Laning of Indore – Ujjain Road on SH-27

#### **Project Location**



#### ADT Growth (in terms of PCU)



#### **Project Snapshot**

- Part of SH-27 which connects Rajasthan border in the north and Maharashtra border in the south, connecting the cities of Ujjain, Indore & Pitampur on its way
- Indore, largest and most populous city in Madhya Pradesh qualified for Smart Cities Mission
- SEZ Indore, a busy hub, is serviced by the MTPL Project Road.

#### **Development activity**

- Under the UIG program of JNNURM, five projects worth USD 36.4 mn covering cities such as
  Bhopal, Indore and Ujjain have been approved and are in the transition phase
- Construction of IT parks in 4 major cities of the state Indore, Gwalior, Bhopal and Jabalpur
- 9 formal approved SEZs that are proposed to be set up in Madhya Pradesh includes IT/ITES SEZ and
  Gems and Jewelry SEZ at Indore
- Plans to upgrade existing apparel clusters at Indore and Jabalpur and to develop a second textile
  park at Indore

Smart cities infra development and upcoming SEZ and IT parks expected to aid traffic growth



# STPL (Under Construction)



### #6: 4 Laning of Solapur Maharashtra/Karnataka Border Section of NH9

# **Project Location**



#### **Project Snapshot**

- Solapur project is part of NH-9 which connects west and east passing through major cities such as Vijayawada, Hyderabad, Pune and provides onward connectivity to Mumbai
- NH-9 and Mumbai-Pune Express Highway intersect at Pune, thereby providing connectivity to Mumbai and nearby ports
- The Project Road comes within the Solapur District, which is the home to handloom and power loom weaving industry and beedi manufacturing industries

#### **Development activity**

- Solapur is shortlisted for the smart city project among 10 cities of Maharashtra
- As per budget 2016-17, the state government proposed an amount of USD 9.16 million for the enhancement of airports (Solapur, Shirdi, Chandrapur, Karhad, Akola, Amaravati, etc.)
- Development of a bypass and grade separator for freight traffic, with an estimated cost of USD 109mn, will boost the state's infrastructure

With the selection of Solapur under Smart City plan, traffic growth is expected to be strong henceforth



# Financial Statement (Standalone)



#### Income Statement Highlights

Particulars (Rs mn)	Q3FY18	Q3FY17	YoY (%)	Q2FY18	QaQ (%)	9M FY18	9M FYI7	YaY (%)
Total Revenue	214.23	61.40	249%	146.00	47%	398.25	140.42	184%
Total Expense	28.93	27.63	5%	21.00	38%	72.74	48.04	51%
EBITDA	185.30	33.77	449%	125.00	48%	325.51	92.37	252%
Depreciation	0.12	0.03	281%	0.05	145%	0.21	0.07	223%
Finance Cost	32.25	21.20	52%	14.00	130%	56.58	83.77	-32%
Tax Expense	44.06	4.14	964%	32.00	38%	76.20	3.60	2014%
Profit/(Loss) after Tax	108.87	8.40	1196%	79.00	38%	192.53	4.94	3800%
Cash Profit	108.99	5.72	1806%	79.00	38%	192.74	3.37	5614%



# Operating Assets' Performance (SPV-100%)



Oostigulana			Q3 F	Y18					2ME	FY18					FY	17		
(Rs mn)	GAEPL 100%	GIPL 100%	KEPL 100%	MTPL 100%	SJEPL 100%	TOTAL	GAEPL 100%	GIPL 100%	KEPL 100%	MTPL 100%	SJEPL 100%	TOTAL	GAEPL 100%	GIPL 100%	KEPL 100%	MTPL 100%	SJEPL 100%	TOTAL
Toll Revenue	512	336	245	71	379	1,543	1,434	993	699	188	1,103	4,417		1,154	769	178	144	3,725
EBITDA	439	293	140	52	259	1,183	1,215	902	391	148	921	3,577	1,283	674	414	129	122	2,622
Finance Cost	327	99	213	49	508	1,196	1,018	373	714	167	1,064	3,336	1,752	505	981	259	116	3,613
Operational Cash Flows	142	195	(2)	3	(249)	89	288	529	(126)	(19)	(144)	528	(396)	569	(318)	(130)	7	(268)
Sponsors' Fund	•	2,992		·		18,891		ŕ	4,554	2,609	2,527	18,891	,	2,992	4,097	2,189	2,419	17,205
Secured Debt	12,426	4,329	7,059	1,642	•	•	12,426	•	7,059	1,642	•	35,722	,	ŕ	7,318	1,648	9,911	36,528

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# Operating Assets' Performance (SPV-Proportionate)



Particulars			Q3 F	Y18					3ME	S FY18					F	Y17		
(Rs mn)	GAEPL 39%	GIPL 100%	KEPL 49%	MTPL 48%	SJEPL 40%	TOTAL	GAEPL 39%	GIPL 100%	KEPL 49%	MTPL 48%	SJEPL 40%	TOTAL	GAEPL 39%	GIPL 49%	KEPL 49%	MTPL 48%	SJEPL 40%	TOTAL
Toll Revenue	200	336	120	34	151	841	559	993	342	90	441	2425	577	565	377	86	57	1662
EBITDA	171	293	69	25	104	662	474	902	191	71	368	2007	500	330	203	62	49	1144
Finance Cost	127	99	104	23	203	557	397	373	350	80	426	1626	683	247	481	124	46	1581
Operational Cash Flows	55	195	(1)	2	(100)	151	112	529	(62)	(9)	(58)	512	(155)	279	(156)	(62)	3	(91)
Spansors' Fund	1594	2260	2204	1120	591	7769	1594	2260	2204	1120	591	7769	1297	828	1126	595	591	4437
Secured Debt	4846	4329	3459	788	4107	17529	4846	4329	3459	788	4107	17529	5184	2136	3586	791	3964	15661



# Toll Revenue of Portfolio Assets



Tall Revenue (Rs mn)	Q3 FY18	Q3 FY17	YaY (%)	BIY7 2ME	9MS FY17	YaY (%)	FY 16-17
GAEPL	512	280	82.6%	1,434	954	50.3%	1,480
GIPL	336	243	38.4%	993	851	16.7%	1,154
KEPL	245	148	65.5%	699	551	26.8%	769
MTPL	71	42	69.4%	188	119	57.5%	178
SJEPL	379	179	111.5%	1,103	635	73.7%	964
Total	1,543	892	72.9%	4,417	3,110	42.0%	4,545



# Traffic Volume – Average Daily PCU



Project	Q3FY18	Q3FY17	YaY (%)	9MFY18	9MFY17	YaY (%)	9MFY18	FY 17	% Growth
GAEPL	28,240	26,742	5.6%	28,337	25,569	10.8%	28,337	26,022	8.9%
GIPL	57,564	·	-4.5%	·	59,576	1.2%	60,298	59,843	0.8%
KEPL	26,126	20,132	29.8%		19,118	26.9%	24,253	20,152	20.4%
MTPL	20,684	14,184	45.8%	17,046	15,479	10.1%	17,046	15,555	9.6%
SJEPL*	44,392	43,766	1.4%	43,732	42,093	3.9%	43,732	43,253	1.1%
TOTAL	1,77,006	1,65,084	7.2%	, ,	1,61,948	7.2%	1,73,665	1,64,893	5.32%

<sup>\*</sup>SJEPL has received its first Provisional COD on January 12, 2017;





# Thank You

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